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MEMORANDUM FOR:

Deputy Director for Intelligence

Director of Strategic Research

FROM

Harry E. Fitzwater

Director of Training

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SUBJECT

Work on the Study:

The Future Market for Finished Intelligence

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1. I would like to express the appreciation of the Office of Training for Mr. services from March through July of this year as the principal drafter of the reference study produced by OTR's Center for the Study of Intelligence. The Center was asked by Mr. to undertake the Study in order to provide an independent perspective on future consumer needs for intelligence.

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2. Mr. work on the Study was of the highest caliber in all respects. Although his assignment was necessarily of very short duration, he made the most of it by quickly organizing a practical approach to the complex issues involved, by conducting a very efficient and effective interview effort with consumers and producers, and by producing a clear, informative, and thoughtful draft.

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- 3. I believe Mr. professional horizon on intelligence was substantially broadened by his work on the Study and by his association with the varied Center personnel, and that his experience will be an asset to him in future assignments.
- 4. I hope we can be of further service to the DDI in other projects of this type.

STATINTL

Harry E. Fitzwater